#### **AGENDA**

Port Freeport
Port Commission
Regular Meeting
Thursday, May 28, 2020, 8:30 am - 3:00 pm
Via Video/Teleconference - Administration Building - 1100 Cherry Street - Freeport



Notice is hereby given that in accordance with the order the Off?ice of the Governor issued March 16, 2020, and due to imminent threat to public health and safety and urgent public necessity the Port Freeport Port Commission will conduct a Regular Meeting on Thursday, May 28, 2020 at 8:30 a.m. in the Administration Building, 1100 Cherry Street, Freeport, Texas in part by video/teleconference in order to advance the public health goal of limiting face-to-face meetings (also called "social distancing") to slow the spread of the Coronavirus (COVID-19).

The meeting agenda and agenda packet are posted online at www.portfreeport.com.

Please join the meeting from a computer, tablet or smartphone.

https://global.gotomeeting.com/join/750311981

You can also dial in using your phone. United States (Toll Free): 1 866 899 4679

Access Code: 750-311-981

All participants will be muted until the meeting begins.

New to GoToMeeting? Get the app now and be ready when your first meeting starts: <a href="https://global.gotomeeting.com/install/750311981">https://global.gotomeeting.com/install/750311981</a>

A link for GoToMeeting Instructions is available at <a href="http://www.portfreeport.com/meeting-agenda">http://www.portfreeport.com/meeting-agenda</a>

- CONVENE OPEN SESSION in accordance with Texas Government Code Section 551.001, et.seq., to review and consider the following:
- 2. Invocation.
- 3. Roll Call.
- 4. Public Comment. (Comments will be limited to 5 minutes per guest)
- 5. Approval of financial reports presented for the period ending April 30, 2020.
- 6. Approval of a drainage easement to Velasco Drainage District, and release of certain other easement.
- 7. Conduct a Planning Workshop for Port Freeport regarding the following:
  - A. Global Economic and Trade Outlook.
  - B. Vessel Arrival and Forecast.
  - C. Port Freeport Strategic Initiatives and Capital Plan Update.
  - D. Financing Strategies, Cash Flow Forecast and Debt Capacity.
- 8. EXECUTIVE SESSION in accordance with Subchapter D of the Open Meetings Act, Texas Government Code Section 551.001, et. seq., to review and consider the following:
  - A. Under authority of Section 551.072 (Deliberation of Real Property Matters) for discussion regarding:

- 1. The potential purchase, exchange, lease or value of real property located at Port Freeport, including but not limited to the real property located at and contiguous to Berths 1, 2, 5 and 7.
- The potential exchange, lease, or value of real property located at Port Freeport, including but not limited to Parcel 14.
- Discussion regarding the potential exchange, lease, or value of real property located in Freeport, Texas, including but not limited to the area known as the East End of Freeport and bordered by or adjacent to the following streets: FM 1495; East 2nd Street; Terminal Street and East 8th Street in Freeport, Texas.
- 4. The potential exchange, lease, or value of real property located at Port Freeport, including but not limited to Parcels 4, 5, 6, 9, 19, 27, 31, 34, 35 and 38.
- The potential exchange, lease, or value of real property located at Port Freeport, including but not limited to Parcels 7, 8, 10, 26 and 37.
- B. Under authority of Section 551.074 (Deliberation of Personnel Matters) for discussion regarding:
  - 1. Deliberation regarding the appointment, employment, evaluation, reassignment, duties of a public officer or employee, including but not limited to: Executive Director/CEO.
- 9. RECONVENE OPEN SESSION to review and consider the following:
- 10. Discuss and consider approval of a Terminal Use Agreement between Port Freeport and Cemex, Inc.
- 11. Discuss and consider advance funding to the Brazoria-Fort Bend Rail District and a potential FOURTH Amendment to Reimbursement Agreement between Port Freeport, Brazoria County and Fort Bend County.
- 12. Adjourn.

The Port Commission does not anticipate going into a closed session under Chapter 551 of the Texas Government Code at this meeting for any other items on the agenda, however, if necessary, the Port Commission may go into a closed session as permitted by law regarding any item on the agenda.

With this posted notice, Port Commissioners have been provided certain background information on the above listed agenda items. Copies of this information can be obtained by the public at the Port Administrative offices at 1100 Cherry Street, Freeport, TX.

Phyllis Saathoff, Executive Director/CEO
PORT FREEPORT

In compliance with the Americans with Disabilities Act, the District will provide for reasonable accommodations for persons attending its functions. Requests should be received at least 24 hours in advance.







# FY 2020 YTD OPERATING REVENUES





#### **COMPARISON:**

- Operating revenues are up over PY 23%, below budget by 1%
- Cargo revenues exceed PY by 46%; slightly below budget
- As compared to budget, cargo volumes are down with the exception of ro-ro and project cargo
- Lease revenues are slightly below PY by 4% and budget 2%



# FY 2020 YTD OPERATING EXPENSE



#### **COMPARISON:**

- Total operating expenses are 3% above the PY and less than budget by 14%
- Depr & maint are up over the PY by 3%, below budget 5%
- Other expenses are above PY by 3% and below budget by 20%





- Operating income is 46% above PY and above budget by 13%
- Change in Net Position
  - Drivers for year over year are increased operating income and capital contribution projects
  - Drivers for comparison to budget are capital contribution projects not started (timing for Freeport Harbor Improvement Project) and increase in operating income





Cash Flow Measure	Current Year	Prior Year
Cash Provided by Operations	\$11,879,537	\$ 10,185,941
Cash Provided by Non-Cap Financing	4,734,893	4,495,431
Cash Used by Cap Financing	62,205,978	(9,409,976)
Cash Provided by Investing Activities	1,864,399	1,036,042
Net Increase (Decrease) in Cash	\$80,684,807	\$6,307,438

## **COMPARISON:**

- Operating cash flow is positive due to increase in operating revenues
- Cash provided from non cap financing are tax levy collections
- Capital Financing is 2019
  Revenue Bond proceeds less
  capital improvements.



# FY 2020 STATISTICS

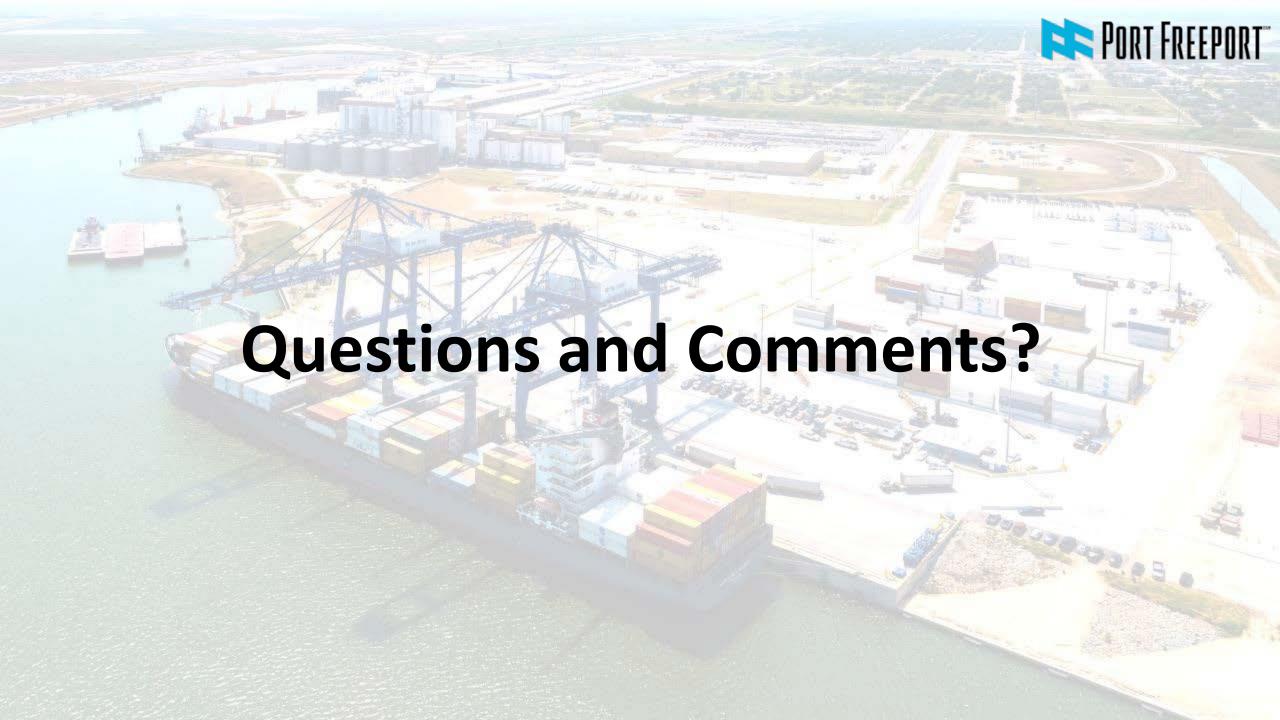
Measure	Current Year	Prior Year	Budget
Operating Margin	54%	45%	47%
Current Ratio (unrestricted)	8.5 to 1	7.3 to 1	n/a
Debt to Net Assets Ratio	0.89 to 1	0.46 to 1	n/a



# PORT FREEPORT

# **ACCOUNTS RECEIVABLE AGING**

Year	0-30 days	31-60 days	61-90 days	Over 90 days
April 30, 2020	53%	30%	11%	6%
FY 2020	\$1,627,137	\$896,612	\$326,290	\$172,790
April 30, 2019	61%	29%	5%	5%
FY 2019	\$1,322,060	\$628,667	\$114,753	\$103,067
April 30, 2018	91%	3%	6%	0%
FY 2018	\$1,216,758	\$35,867	\$75,818	\$0





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#### MEMORANDUM

**TO:** Commissioners

Directors

Legal Counsel

**FROM:** Jason Hull, P.E.

Director of Engineering

**DATE:** May 28, 2020

**SUBJECT:** Approval of a drainage easement grant to VDD and release of certain

other easement by VDD

In 1973 Freeport Minerals granted a 100-ft wide drainage ditch to Velasco DD. Port Freeport bought the property from Freeport Minerals in 1982. The Port Commission and the VDD resolved in 1989 that the Port may reroute the ditch in order to build dredge material placement areas 1 and 7, and after the ditch was rerouted, a new easement was to be granted for the new ditch location and at the same time the easement for the old location was to be released. I became aware of all this in 2014. At that time the Port was planning to lease property to a tenant and needed the easement relocated around the lease area. At that time the Commission and the VDD granted and released (respectively) a portion of the subject drainage easement. At that time the Port was already planning to develop rail and other improvements on Parcel 14, and we waited on relocation of the remaining portion of easement until after the development of Parcel 14 (the ditch location was again adjusted slightly for our convenience in the development of Parcel 14).

I recommend approval of 5.4-acre easement to VDD and VDD's release of a 10.6-acre easement.



## **Port Commission Workshop**

May 28, 2020

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### Global Economic and Trade Overview

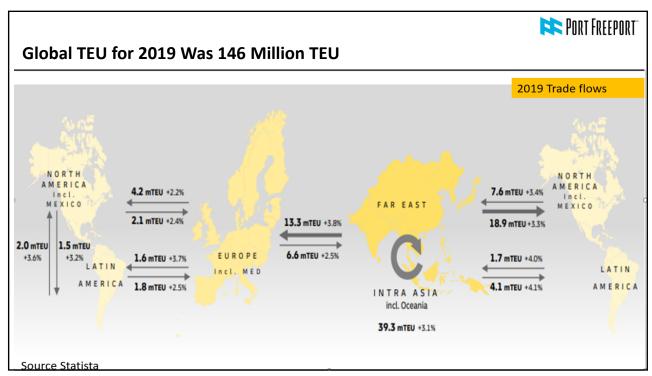
May 28, 2020

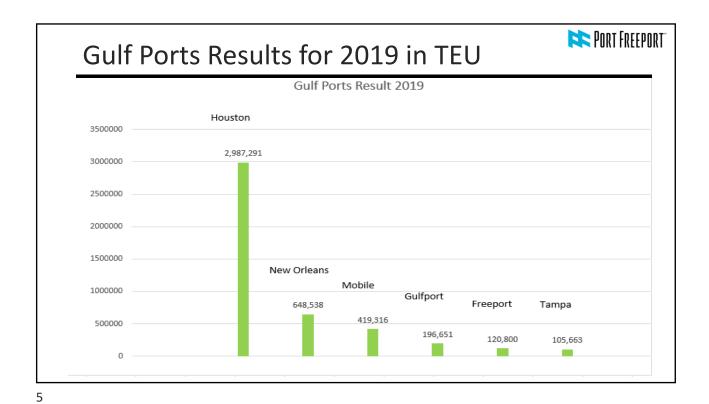
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## **Container Trade**

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PORT FREEPORT

## **Trade Agreements**

- US and China finally reached an agreement.
- · US, Canada and Mexico signed USMCA
- Steel Tariffs remain, but TENARIS has exemptions for Argentina, Mexico and Brazil.
- EU and US still at odds particularly over autos due to disparate tariff levels.

	EU Tariff	<u>U.S. Tarif</u>
Cars	10%	2.5%
Trucks	22%	25%

At the end of 2019 the Overall Economic Outlook is positive but then....



### The Perfect Storm

#### COVID19

Manufacturing in China stops causing import supply chains to empty.

Exports from China fall by almost 2 Billion dollars in the first quarter and eliminate 1.9 million import containers worldwide, causing "Blank sailings"

US / Global Stock markets have their worst days ever.

#### Oil Pricing and Demand Collapse

Oil pricing and demand collapse simultaneously partly caused by Saudi Arabia and Russia's bottom basement sales efforts and increase in production. (An Act of WAR On US OIL!)

Global quarantines reduce air and domestic travel demand for fuel causing a slide in all petroleum pricing.

US Fracking companies and small to midsize operators feel the pinch.

7

#### PORT FREEPORT WTO Warns on Trade April 9, 2020 Chart 1 - World merchandise trade volume, 2000-2022 Index, 2015=100 140 Trade in Trillions of Dollars 130 120 -12 T\$ 110 100 90 80 -18.2 T\$ 70 60 50 40 Optimistic scenario Merchandise trade . -- Trend 1990-2008 -- Trend 2011-2018

#### PORT FREEPORT

## WTO Warns on Trade 4/9/2020

#### MAIN POINTS

- World merchandise trade is set to plummet by between 13 and 32% in 2020 due to the COVID-19 pandemic.
  - Trade will likely fall steeper in sectors with complex value chains, particularly electronics and automotive products.
- A 2021 recovery in trade is expected, but dependent on the duration of the outbreak and the effectiveness of the policy responses.
- double-digit declines in trade volumes in 2020, with exports from North America and Asia hit hardest.

Nearly all regions will suffer

 Services trade may be most directly affected by COVID-19 through transport and travel restrictions.

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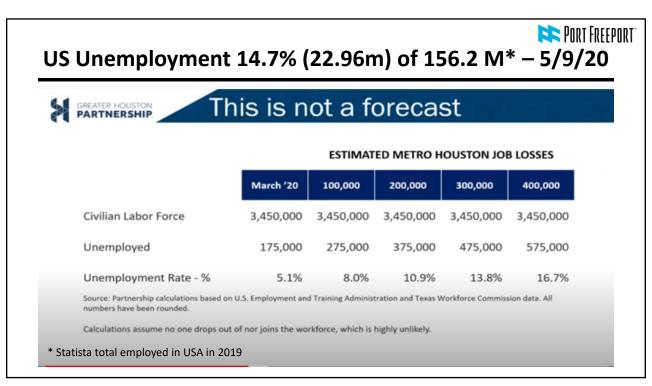


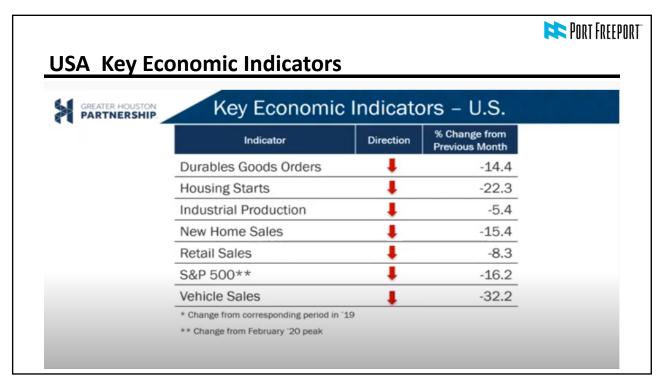
#### **USA Historic Economic Events**



#### Local Job Losses if History Repeats

- Great Recession
  - > 4.5% today = 142,325
- '80s Energy Bust
  - > 13.2% today = 417,450
- > Initial Claims, Mar 21 Apr 25
  - > 398,361

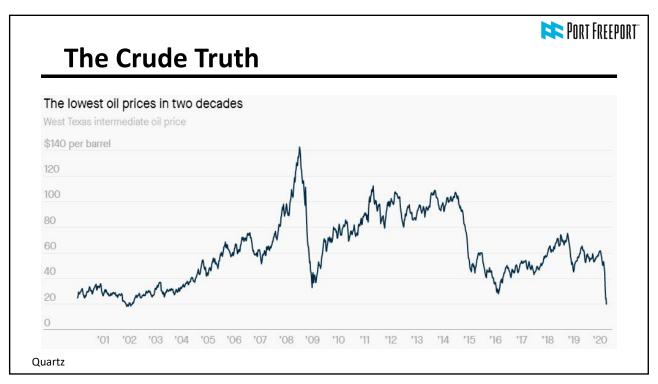


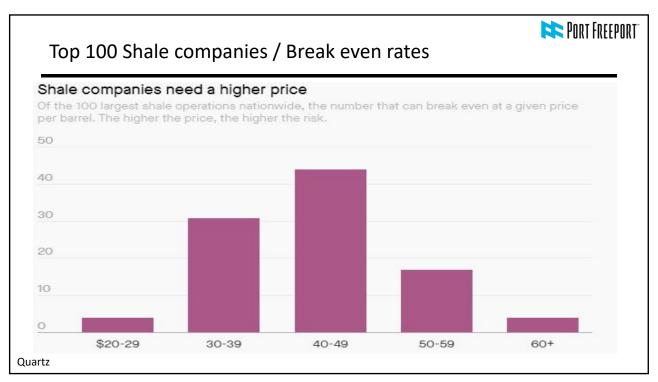


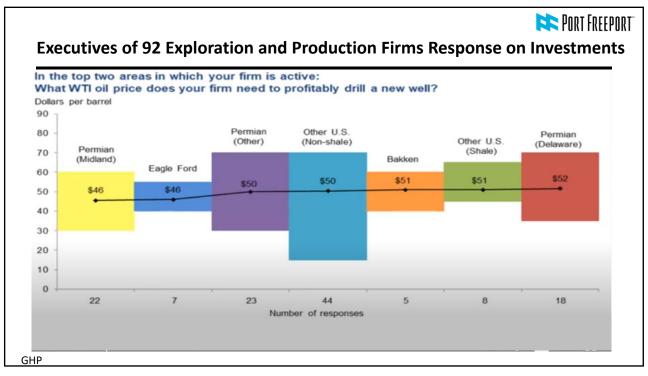


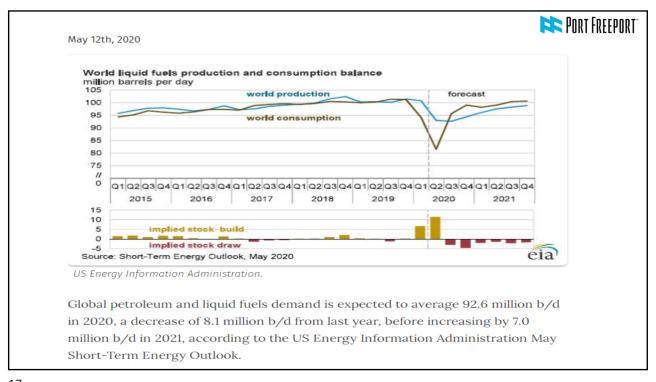
## **ENERGY- The Forecast and the PAIN**

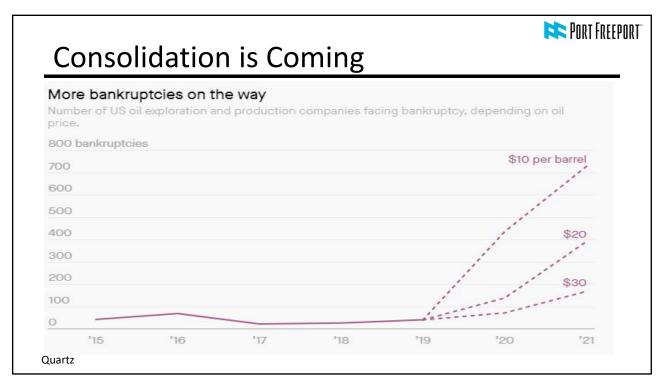
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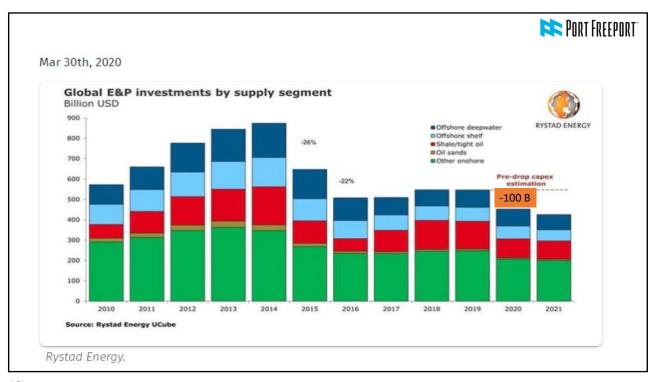














## **The Good News**

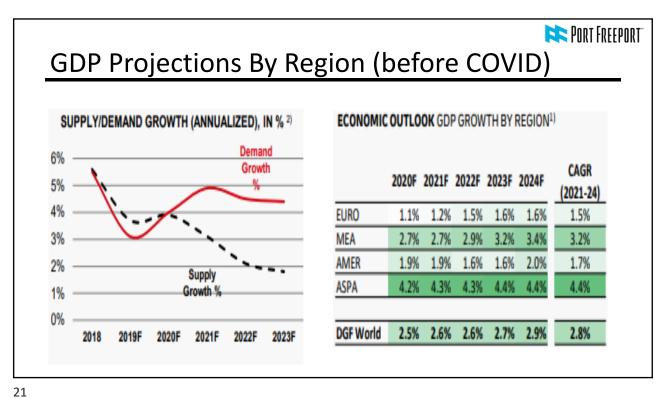
We have been here before and Texas has a history of being resilient

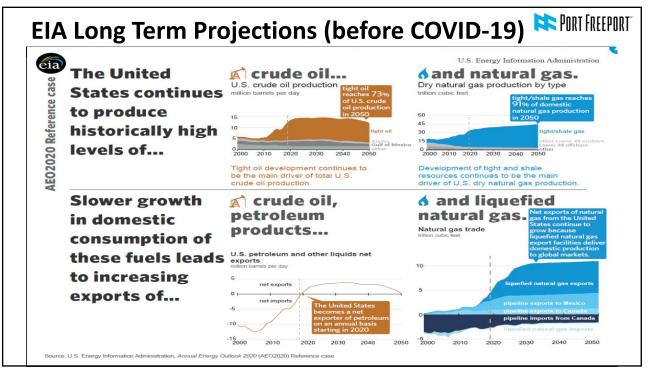
Our local trade is *Growing* 

(Vessel arrivals are up / RoRo's are up / TEUS are up)

Yes, it will take time for business in general and trade and trade lanes to reestablish themselves, but they always come back.

The energy business will reinvent itself again; it will be painful again, but global demand for energy will grow and pull the energy sector out of this slump too.







# Freeport Harbor Channel Vessel Arrival Update and Forecast

May 28, 2020

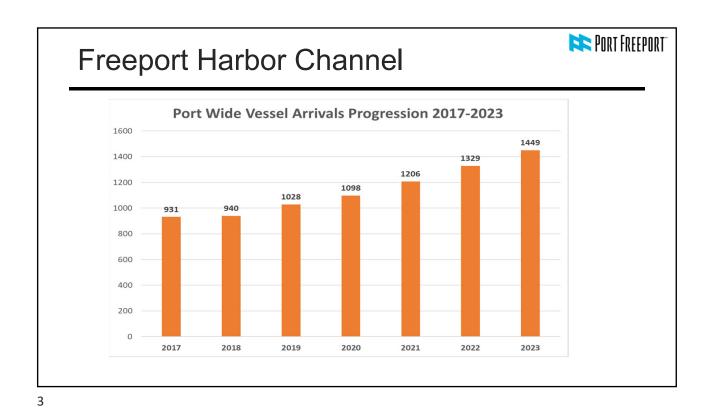
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## Freeport Harbor Channel



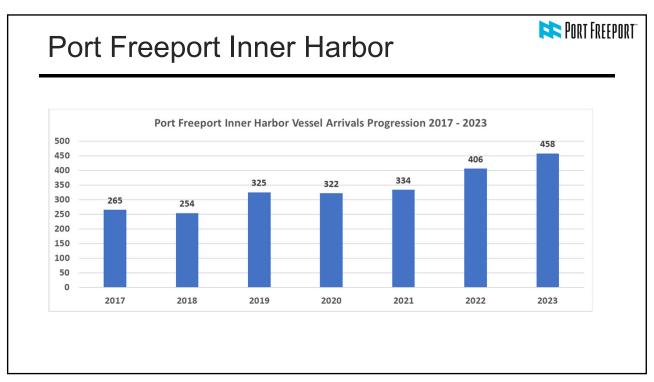
Ve	Vessel & Barge Forecasted Activity for 2020 and Future Projections												
Port Users	2017	2018	2019	2020	2021	2022	2023						
Port Inner Harbor	265	254	325	322	334	406	458						
FLNG	0	0	2	107	144	168	216						
BASF	44	22	6	12	12	12	12						
Phillips	131	176	215	192	216	228	228						
Seaway	137	151	164	150	160	165	170						
Dow/ME Global	348	327	308	300	325	335	350						
Shifts	6	10	8	15	15	15	15						
Vessel Arrivals	931	940	1028	1098	1206	1329	1449						
			CMA weekly service	Add (1) RoRo/month	Starting service	Add weekly service							
			Add (2) RoRo	FLNG Export	FLNG increase export								
Year to Year Vessel					Project Cargo								
Increase	N/A	9	88	70	108	123	120						
Year to Year % Increase	N/A	1%	9%	7%	10%	10%	9%						
inci ease	,//	270	370	. 70	2370	2370	370						
Cumumlative Vessel In	ncrease from 20	17		167			518						
% Increase from 2017				18%			56%						
Tugs & Barges Moves	3600	3600	3650	3650	3650	3650	3650						



# Port Freeport Inner Harbor



		2017	2018	2019	2020	2021	2022	2023
Port Inner Harbor		265	254	325	322	334	406	45
Year to Year Vessel I	ncrease	N/A	-11	71	-3	12	72	52
Year to Year % Inc	rease	N/A	-4%	28%	-1%	4%	22%	13%
Cumulative Vessel Increase from 2017								193





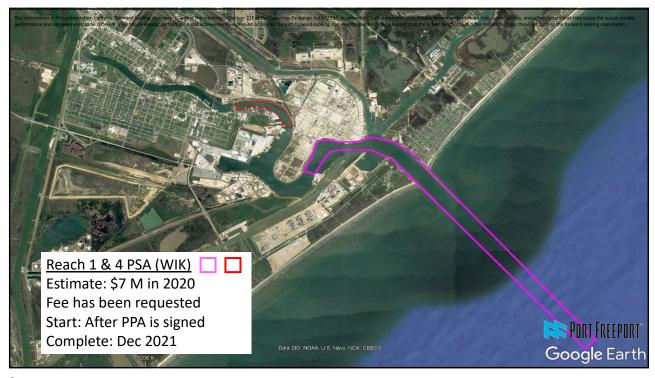
# Freeport Harbor Channel Improvement Project

May 28, 2020

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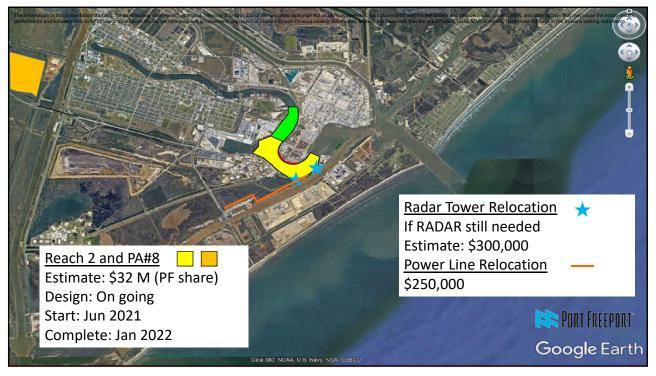
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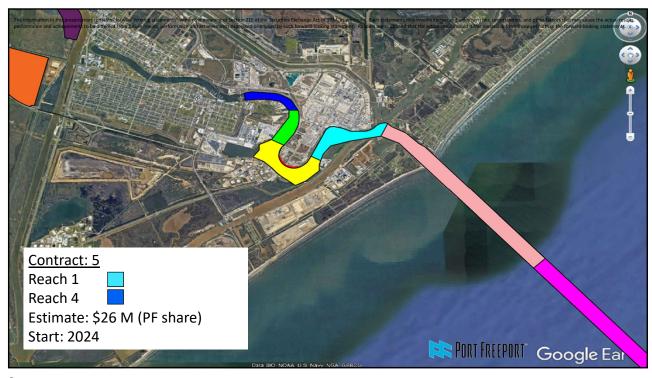












## Federal Funding for FHCIP



- Corps 2020 WorkPlan Funding for Reach 3 \$25M; \$19M Corps. \$6M PF (construction-ready)
- Obtain additional funding for Construction
  - 2021 WorkPlan Funding for Reach 2 & PA8 \$75.5M; \$43.5M Corps \$32M PF
    - PED on Reach 2 in progress (need another construction-ready increment to get CG money in 2021 Work Plan)
  - 2022 President's Budget Funding for ½ Reach 1 Outer Section \$70M; \$40M Corps \$30M PF
    - HDR proposal for PED for Reaches 1 and 4. Necessary to maintain 5-year construction plan. Execute after PPA is signed.



# Velasco Container Terminal Berth 8 Construction Project

May 28, 2020

The information in this presentation contains "forward-looking statements" within the meaning of Section 21E of the Section 11E of the Section 41 1934, as aments do such ascentant may involve known and unknown risks, uncertainties, and other factors that may cause the actual results need to such ascentantial results need to such as a such a

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# Berth 8 Project Timeline



Notice to Proceed Issued 1/15/20 Substantial Completion 9/22/22

2020					20	21		2022			
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	
\$ 8,489,679	\$ 16,822,391 \$	20,802,411	\$ 18,778,154	\$ 18,623,958 \$	4,594,271	\$ 3,869,271	\$ 4,201,771	\$ 5,941,771 \$	9,786,771 \$	3,089,552	

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## Port Commission Workshop Revenue Bond Financing Plan

May 28, 2020

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#### Balances of Outstanding Debt Issues as of September 30, 2019

\$ Millions	Principal	Description
Revenue Bonds	\$165.08	Earliest maturity in 2028
General Obligation Bonds	\$31.80	2019 30 Year Issue
Capital Lease	\$7.45	Financing for two cranes, matures 2024

Please see title page disclaimer



#### **Future Bond Issues**

\$Millions	Principal	Description
Revenue Bonds	\$45.00	Likely to be issued 1Q21
General Obligation Bonds	\$90.00	Likely to be issued in three phases between 2021 - 2024
Capital Lease/Alternate Financing	\$25.00	Gantry Cranes currently planned to be delivered in 2023

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Please see title page disclaimer.

#### Standard & Poors' Debt Rating

- Standard & Poors' (S&P) will publish ratings for the Port's bonds to inform investors
   A/Stable rating for revenue bonds affirmed in November 2019
   Debt Service Coverage is a key component of the ratings along with analysis of the overall financial condition, area economy, competitive position, customer/revenue base and management practices.
- Debt Service Coverage (DSC) is Net Revenue divided by scheduled Debt Service
- Net Revenue = Operating Income + Depreciation + M&O Tax Proceeds

Agenda Item 2.B. - Page 4



#### **Revenue Bond Model Considerations**

- Includes two issuances totaling \$125M of project funding,
  - Par Value on Dec 2019 Issue = \$74.68M, Total Proceeds = \$80.0M
  - Next issuance planned 1Q21, Total Proceeds approx. \$45M
- Projects include Levee Stabilization, Velasco Terminal Berth 8 and Area 3, and 20 Acres Storage Development on Parcel 14
- First year of Berth 8 operates with two existing cranes
- Assumes future bond rate of 4.466% All-in Cost

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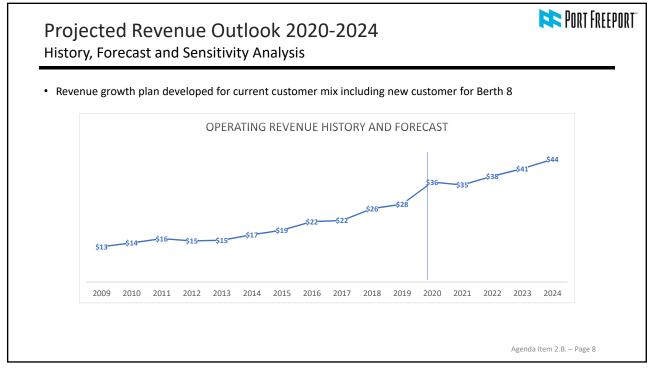


#### 5 Year Capital Plan

	Fiscal Year Ending September 30										
	2020 2021			2022 2023			2024	Total			
Freeport Harbor Channel Imp.	\$ 51,500,000	\$	49,620,800	\$	29,500,000	\$	29,500,000	\$	29,750,000	\$ 189,870,800	
Velasco Terminal	50,665,300		57,080,000		30,714,400		15,000,000		10,000,000	\$ 163,459,700	
Logistics	12,325,000		13,420,000		450,600		141,500		-	\$ 26,337,100	
Other	1,835,400		1,233,015		916,400		485,600		758,600	\$ 5,229,015	
Total	\$ 116,325,700	\$	121,353,815	\$	61,581,400	\$	45,127,100	\$	40,508,600	\$ 384,896,615	

Agenda Item 2.B. - Page

#### PORT FREEPORT **Current Bond DSC Models Revenue Bonds Debt Projections** w/Capital Lease Operating **Annual** Annual <u>Income</u> Coverage Coverage \$15,000,000 1.71x 1.90x 0 \$14,000,000 1.65x 0 1.83x \$12,000,000 0 1.69x 1.53x • Model assumes level Operating Income across bond term Coverage indicates low point of models provided by Masterson Advisors Agenda Item 2.B. - Page 7



## **Debt Coverage Projections**



#### \$125M in Capital Projects Financed with new weekly service at Berth 8

	2018	2019	2020	2021	2022	2023	2024	2025	2026
Fiscal Year Ending	Actuals	Forecast							
Operating Income	10,135,000	10,373,068	16,689,978	14,186,325	14,252,361	15,231,099	17,879,689	18,057,959	16,672,215
Plus: Depreciation	6,875,000	6,796,715	8,222,740	8,547,115	11,006,643	12,114,155	12,087,485	12,335,555	13,557,179
Plus: M&O Taxes	4,030,466	4,269,552	4,301,121	4,446,173	3,112,286	2,026,587	1,941,533	2,122,160	2,885,127
Net Revenue	21,040,466	21,439,335	29,213,839	27,179,614	28,371,290	29,371,840	31,908,707	32,515,674	33,114,522
Senior Lien Debt Service	6,810,336	8,313,212	11,828,231	13,695,115	16,064,536	16,062,211	16,059,055	14,464,723	14,463,226
Annual Debt Service Coverage	3.09	2.53	1.81	1.98	1.69	1.77	1.83	2.21	2.25

Note: Minimum DSC Covenant = 1.25 w/Target of 1.50 to Maintain Favorable A Class Rating

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## Debt Coverage Projections



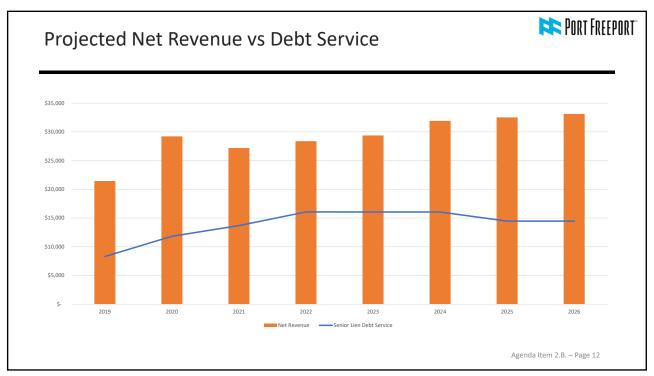
## \$125M in Capital Projects Financed excl. new weekly service at Berth 8

	2018	2019	2020	2021	2022	2023	2024	2025	2026
Fiscal Year Ending	Actuals	Forecast							
Operating Income	10,135,000	10,373,068	16,689,978	14,186,325	12,752,039	12,980,615	15,629,205	15,146,758	13,719,686
Plus: Depreciation	6,875,000	6,796,715	8,222,740	8,547,115	11,006,643	12,114,155	12,087,485	12,335,555	13,557,179
Plus: M&O Taxes	4,030,466	4,269,552	4,301,121	4,446,173	3,112,286	2,026,587	1,941,533	2,122,160	2,885,127
Net Revenue	21,040,466	21,439,335	29,213,839	27,179,614	26,870,967	27,121,356	29,658,223	29,604,473	30,161,993
Senior Lien Debt Service	6,810,336	8,313,212	11,828,231	13,695,115	16,064,536	16,062,211	16,059,055	14,464,723	14,463,226
Annual Debt Service Coverage	3.09	2.53	1.81	1.98	1.67	1.67	1.69	2.05	2.05

Note: Minimum DSC Covenant = 1.25 w/Target of 1.50 to Maintain Favorable A Class Rating

Agenda Item 2.B. - Page 10

			PORT FR	111
<b>Projected Project</b>	low			
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				_
March 31, 2020 - September 30, 2022		SM		
Cash and Cash Equivalents @ 3/31/2020	\$	92.2		
Investments @3/31/2020	s	100.1	0.0	
Total Cash and Investments	Ś	192.3		
Restricted to Debt Service	\$	(16.6)		
Restricted to FHCIP	\$	(34.3)	Separate Cash Flow	
Remaining 2018 Revenue Bond Funds	\$	(2.6)	Reserved for remainder of previous projects.	
Funds Available for Projects	\$	138.8		
M&O Tax Receipts through January 2021	\$	4.0		
Operating Income before Depreciation - September 30, 2020	\$	8.4		
Current Debt Service Payments - January 31, 2021	\$	(13.5)		
Project Payments - January 31, 2021	\$	(112.0)	0	
Funds Available - January 31, 2021	\$	25.7	February Project Payments Projected @ \$18.1M	
2021 Revenue Bond Issuance	\$	45.0		
M&O Tax Receipts through September 2021	\$	1.4		
Operating Income before Depreciation - September 30, 2021	\$	23.0		
Debt Service Payments - September 30, 2021	\$	(11.7)		
Project Payments - September 30, 2021	\$	(31.7)		
Funds Available - September 30, 2021	\$	51.6		
M&O Tax Receipts - September 2022	\$	3.0		
Operating Income before Depreciation - September 30, 2021	\$	24.0		
Debt Service Payments - September 30, 2021	\$	(18.4)		
Project Payments - September 30, 2021	<u>\$</u>	(33.4)		
Funds Available - September 30, 2022	\$	26.8		
(1) Reviewed quarterly w/ Finance Advisory Committee. Current mat	urity date range	April - Decem	nber	
2 Includes proceeds from 2018 Rev Bonds, 2019 GO Bonds and 201				
③Includes Levee Stabilization, Berth 8, and all other non channel pro				



											PORT F
Projected FH	ICIP (	Cash	Flov	V							
	Port	Corps	Port	Corps	Port	Corps	Port	Corps	Port	Corps	Totals
	2020	2020	2021	2021	2022	2022	2023	2023	2024	2024	
Reach 3 Dredging	6,400,000	19,000,000									\$ 25,400,000
Build PA8 placement area			6,000,000	6,000,000							\$ 12,000,000
Reach 2 dredging			26,000,000	37,500,000							\$ 63,500,000
Portion of Reach 1					28,800,000	40,890,000	ļ				\$ 69,690,000
Portion of Reach 1							34,700,000	51,200,000			\$ 85,900,000
Portion of Reach 1 and Reach 4									21,100,000	40,000,000	\$ 61,100,000
PED Reach 1	3,000,000						ļ				\$ 3,000,000
PED Reach 1	4,000,000						L				\$ 4,000,000
TOTALS	13,400,000	19,000,000	32,000,000	43,500,000	28,800,000	40,890,000	34,700,000	51,200,000	21,100,000	40,000,000	\$ 324,590,000
General Obligation Debt Funded	13,400,000		32,000,000		28,800,000		34,700,000		21,100,000		130,000,000
Total	13,400,000	19,000,000	32,000,000	43,500,000	28,800,000	40,890,000	34,700,000	51,200,000	21,100,000	40,000,000	324,590,000
Non- Federal Sponsor - GO Bonds											
Work in kind accelerated funding											
GO Bond Cash Flow	\$M										
2019 Go Bond Funds	\$ 35.0										
Reach 3 Dredging, 2020	\$ (6.4)										
PED Reach 1, 2020	\$ (7.0)										
2021 GO Bond Issuance	\$ 39.2										
Build Placement Area 8, 2021	\$ (6.0)										
Reach 2 Dredging, 2021	\$ (26.0)										
Reach 1 Dredging, 2022	\$ (28.8)										
Remaining Funds	\$ -										
2022 - 2024 GO Bond Issuance	\$ 55.8										
2023 - 2024 Dredging Reach 1 & 4										1	
Project Complete	\$ -										
Future GO Bonds will be issued bas	ed on timing ne	eds and the co	mmitment to m	aintain the cur	rent tax rate of	\$ 0401					